

JANUARY 22, 2020

# Background on the Department of Developmental Services Rate Study

---

PRESENTED TO: Senate Budget Subcommittee No. 3 on  
Health and Human Services  
Hon. Richard Pan, Chair



LEGISLATIVE ANALYST'S OFFICE

# Current Rate Structure in Department of Developmental Services (DDS) System

---

## ► More Than 150 Service Codes With Various Rate-Setting Methods

Rate-setting methods include:

### ■ *Rates Set by DDS*

- Based on cost statements. Examples: Day programs, infant development.
- Set by the alternative residential model (community care facilities).

### ■ *Rates Set in Statute or Regulation*

- Examples: Supported employment, in-home respite worker.

### ■ *Rates Negotiated Between Regional Center and Provider*

- Examples: Community integration training program, supported living services.

### ■ *Rates Based on Medi-Cal Rates*

- Examples: Adult day health center, speech pathology, intermediate care facility.

### ■ *Other Methods*

- “Usual and customary” rates—used when regional centers purchase a service available to the general public. Examples: sports club, taxi.
- Rates set by Department of Social Services for out-of-home respite.
- Mileage rates based on Regional Center employees’ mileage rates.



# History of Rate Changes

---

## ► Rate-Setting Methods—Are Some “Methods” Now in Name Only?

Incremental rate changes have added to the complexity of the system:

- **Rate freezes** part of budget solutions, ending the ability of providers to negotiate rates or submit cost statements.
  - 2003-04: Day programs and in-home respite.
  - 2004-05: Work activity programs.
  - 2008-09: All negotiated rates.
- **“Median rates”** for new providers.
  - 2008-09: Median rates implemented for new providers.
  - 2011-12: Recalculation of median rates, which lowered median rates.
- **Rate reductions** part of budget solutions.
  - 2008-09: 10 percent reduction for supported employment.
  - 2009-10: 3 percent reduction for rates set by DDS, in statute or regulation (except supported employment), and through negotiation.
  - 2010-11: Additional 1.25 percent reduction to above services.
- **Rate increases (including restoration of funding from prior rate reductions)** added at various times to supplement frozen rates.
  - 2006-07: 3 percent increase for many of the rates set by DDS, in regulation, and through negotiation; 24 percent increase in supported employment hourly rate; and 3.86 percent wage enhancement for providers in certain categories that demonstrated their programs are integrated.
  - 2012-13: restoration of funding reduced in earlier 3 percent reduction.
  - 2013-14: restoration of funding reduced in earlier 1.25 percent reduction.
  - 2016-17: AB X2 1 (Thurmond)—various increases (totaling \$293 million General Fund) for most services.
  - 2018-19: “Bridge funding” (totaling \$25 million General Fund) for providers of certain services in high-cost areas.
  - 2019-20: Supplemental rate increases of up to 8.2 percent for certain services (annualized total—\$250 million General Fund).



## History of Rate Changes

---

(Continued)

- 2020-21: Governor’s proposal to add supplemental rate increases to three additional services (annualized total—\$21.6 million General Fund).
- **Rates adjusted** to account for state minimum wage increases.
  - Providers can request funding to cover the cost of state minimum wage increases.
  - As implemented, does not apply to providers in areas with local minimum wage ordinances (where local minimum wage is higher than state minimum wage).
  - Provided in 2006-07, 2007-08, and each year since 2014-15.
- **Rates adjusted** to comply with federal overtime rules.
  - 2015-16: 5.82 percent increase for in-home respite, supported living, and personal assistance.

### ► Programs Changed as Part of Budget Solutions

- Respite services limited.
  - 2009-10: Number of hours capped; restored in 2017-18.
- Social recreation and camp services suspended.
  - 2009-10: suspended; remains suspended.
- Early intervention services limited.
  - 2009-10: Requirement to first seek insurance coverage before paying for services; limited services for at-risk infants and toddlers.
  - January 1, 2015: Services for at-risk infants and toddlers restored.
  - 2018-19: Insurance requirement relaxed.



# History of the Rate Study

---

## ► Origin of the Study

- Idea formulated by Developmental Services Task Force and the Rates Workgroup (in 2015).

## ► Impetus for Study

- Rate structure was (and remains) overly complex, inequitable, and hard to understand.
- Acknowledgment that the rate structure was not sufficient or sustainable to address the funding requirements of a rapidly growing system.

## ► Rate Study Time Line From Authorization to Completion

- June 16, 2015: Governor orders convening of an extraordinary legislative session.
- March 1, 2016: Governor approves AB X2 1.
- May 17, 2017: DDS selects Burns & Associates to conduct rate study.
- 2017 to 2019: Burns & Associates conducts rate study.
- March 15, 2019: DDS releases draft rate study results and invitation for public comment.
- January 10, 2020: DDS releases final rate study results, responses to public comment.



## Requirements of the Rate Study

---

### ► **Welfare and Institutions Code Section 4519.8 (AB X2 1) Sets Legislative Parameters and Goals for the Rate Study**

The rate study is to:

- Address sustainability, quality, and transparency of community-based services.
- Assess effectiveness of methods used to pay each category of service provider.
  - Whether current methods provide an adequate supply of providers and whether supply is sufficient to enable consumers to have choices.
  - Comparison of estimated fiscal effects of alternative rate-setting methods.
  - How different rate methodologies can incentivize outcomes for consumers.
- Evaluate the number and type of service codes, including recommendations for simplification.



## Rates Included in the Rate Study

---

- Rates set by DDS, rates set in statute and regulation, and rates negotiated between regional centers and providers.
- These rates account for nearly 90 percent of purchase-of-services spending.

